

Looking Ahead with Leonardo DRS CEO William J. Lynn

When Bill Lynn was named CEO in January, 2012, Leonardo DRS was challenged like most American aerospace and defense companies to reignite business growth in the wake of one of the largest U.S. defense drawdowns in decades. A series of strategic actions were executed to change the company's trajectory that triggered a remarkable business turnaround which continues today. Now, in what is expected to be the company's fifth consecutive year of growth, the CEO says Leonardo DRS is poised for an even brighter future than ever before. Lynn described the nimble and innovative culture of Leonardo DRS today, the talented workforce that underpins growth, and what is fueling his intense optimism for an even better tomorrow.

What are the key strengths of Leonardo DRS?

Lynn: "Leonardo DRS has three distinct strengths that have fueled our turnaround which form a strong foundation for our continued growth. We have the most talented people in the defense industry in our core areas of expertise. Our people create some of the finest technology in the world for our customers in the armed forces. And we have the secret sauce that makes it all special which is our unique agility to react quickly to market opportunities." ⁶⁶Our people are extraordinarily talented and believe in the higher purpose of their work. We have some of the best technology in the world and it is in high demand with our warfighter customers. The company has a fantastic reputation and a great legacy of innovation. When you add all of that up it gives me great confidence, as I have said many times before, that for Leonardo DRS the best is yet to come.³⁷

> William J. Lynn, III CEO, Leonardo DRS

How does Leonardo DRS remain so agile now that it has grown from a small company into a significant leader in the mid-tier of the industry?

Lynn: "Our mid-tier size provides the right balance of resources to compete with larger competitors, while remaining sufficiently lean from a structural standpoint to act more quickly. We do not have multiple layers of management between the corner office and the factory floor, which better connects senior management to the people who actually design and develop our products and services."

You have often said that Leonardo DRS is blessed with great people and technology. What are some of the areas where the company is a recognized technology leader?

Lynn: "Historically, we have been leaders in naval power and

propulsion, network computing, and sensing systems. On top of that, now we are leaders as well in systems that can protect troops riding in tanks, armored vehicles and helicopters from attack by rockets and missiles. From a technology standpoint, we have a unique ability to address a core Pentagon need to collect information from multiple sensors and connect it through an integrated network of protected communications to battlefield commanders."

How would you describe the culture of Leonardo DRS?

Lynn: "We have an engineering and technology culture, with more than 1,700 engineers and related support personnel, blended together with a strong streak of patriotism. We never forget that our customers in the military use our technology to protect lives and defend our way of life."